20

ANNUAL REPORT

AIDF

Anglican Investment & Development Fund

Guiding Principles

+ Prayer is essential for our common life.

+ Reading, teaching and living in response to the Scriptures is a first order priority.

+ Word and sacrament are the basis of worship.

+ As a diverse diocese, we value different worship styles and we learn from each other.

+ Growing disciples by sharing the Gospel with friends and neighbours; baptising and nurturing new believers in order to transform God’s world.

+ Alleviating human need and addressing injustice through advocacy, peace-building, reconciliation and loving service.

+ Safeguarding the integrity of creation through responsible stewardship.

+ Partnerships with other ministry agencies, Christian Churches and associations.

+ Governance that is effective and transparent.

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FOREWORD FROM THE BISHOP

According to the teaching of the New Testament, Christian fellowship is always more, but never less than financial. We see that in Acts 2, where the first believers willingly share of their financial resources to support those in need. Likewise, in Philippians 1:5 when the Apostle Paul thanks his friends for the fellowship in the gospel he has in mind their generous gift to relieve him during his own personal lockdown in a Roman prison.

Seen from that perspective the Anglican Investment & Development Fund is a key aspect of our Diocesan fellowship in Christ. Investors and borrowers, individuals, ministry units, schools and agencies share together in the privilege of resourcing God's mission for the sake of the world God loves. The pleasing recent growth in the AIDF recounted in this report therefore represents more than figures on a page; it is a tangible expression of growing and deepening fellowship.

One of the fruits of this fellowship is that it allows ministries across the Diocese to continue to do what God has called them to do. In my address to the September 2019 Synod, I introduced the following six key priority areas as a framework for understanding and reflecting on our common mission:

1) Gracious and patient witness
2) Safe and sustainable ministry
3) Compassionate and skilled service
4) Creative and informed advocacy
5) Just and generous stewardship
6) Inspiring and empowered worship

The particular calling of the AIDF is to match needs and opportunities so that we might promote these priorities in our common life. By drawing together teams of diverse skills and experience and by building connections between different aspects of the Diocese the AIDF witnesses to the truth that in Christ the whole is truly greater than the sum of the parts.

I commend this report and in particular the tireless service of the AIDF Board and staff, including its CEO Mr Trevor Ament. We have many reasons to say and sing with David "The Lord is my light and my salvation; whom shall I fear? The Lord is the stronghold of my life; of whom shall I be afraid?" (Psalm 27:1. NRSV)

+Mark Short
Diocesan Bishop

REPORT FROM THE CHAIR

I am pleased to present the AIDF Annual Report for the period to 31 December 2020. We all agree that 2020 presented a unprecedented set of events to which we were required to formulate urgent responses to the summer of bushfires, followed by the COVID-19 pandemic which has continued to cause disruption. The AIDF Board responded to each of these challenges with specific assistance packages.

To respond to the bushfires the Board approved a special distribution of $200,000 as direct assistance to those impacted by the bushfires. These funds were allocated to:

1. $125,000 the South Coast Anglican Schools;
2. $50,000 to the Community Chaplains program; and
3. $25,000 to affected Parishes.

Noting the movements in official interest rates and recognising the likely impact of COVID-19, the Board reviewed and reduced its interest rates on all loans. To assist all Ministry units, Agencies and Schools the Board approved the transition of all loans from Principal and interest repayments to interest only repayments from April 2020 to December 2020.

During 2020, the AIDF continued to strive to ensure its values and purpose were aligned with those of the Diocese and to strengthen the AIDF's financial position as a major agency of the Diocese.

The AIDF has worked to ensure we continued to provide personalised service and tailored products to our customers, in line with the mission of the Diocese, while remaining competitive but also balancing the interests of investors and borrowers. The financial performance of the AIDF has continued to remain strong. The AIDF's 2019 financial results were:

1. Operating surplus of $520,923 (2019: $904,394); and
2. Reserves increased to $10,039,891 (2019: $9,918,967).

Over the past 5 years there has been a substantial increase in investments. We also have a good mix of investors, although there is now lesser reliance on individual investors and more on schools and Diocesan agencies.

I wish to thank the executive and staff of the AIDF for their continued commitment to the AIDF and the on-going support they have provided to our clients, the broader Diocese and to the Board throughout the year. The circumstances of the pandemic meant changes in working arrangements and the staff were able to demonstrate flexibility in adapting to the new environment.

I would also like to thank Board members for their contribution and support during a year that presented challenging circumstances to us all.

Lorraine Lenthall
Chair

REPORT FROM THE CEO

Recently I was reminded that in 2017 the AIDF celebrated 50 years of operating and supporting our Clients, Diocesan Agencies, Entities and Schools through the provision of its services. Thankfully the AIDF was in a position to continue this support with the assistance packages provided to those impacted by the devastating bushfires and as the COVID-19 situation unfolded.

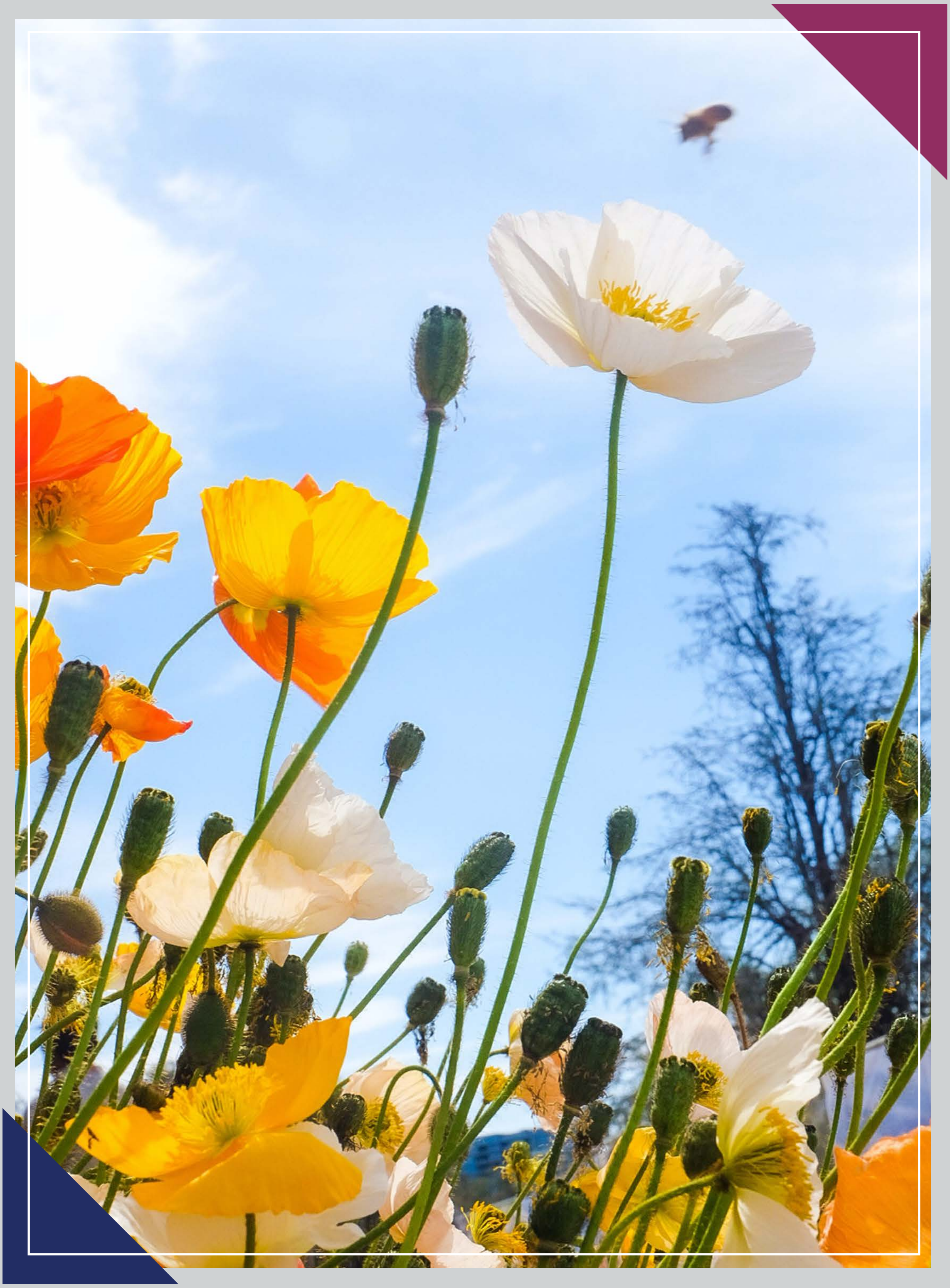
As outlined by the Chair the AIDF provided a one off grant to support affected Parishes, Diocesan Schools being St Peter's Anglican College and Sapphire Coast Anglican College and Bushfire Pastoral Care Roles and the AIDF COVID-19 financial response was significant and was developed to provide as much assistance as possible to all Agencies, Schools, Entities and individuals of the Diocese.

It was pleasing that with all the challenges of 2020 the AIDF continued to strengthen all part of its operations including its loan portfolio and advance its strategy of seeking to increase and diversify its investor base. This has been achieved by continuing to build strong relationships with, and a deeper understanding of, our existing associate clients and Diocesan entities, along with developing relationships with other Dioceses and their investment funds. A major attribute of an investment in the AIDF is that it is an ethical and secure investment in the ministries of the Diocese.

The financial result for 2020 remained strong after all the financial support that was delivered with a comprehensive income surplus of $520,923.

In closing I would like to express my appreciation to all our clients for their ongoing support of the AIDF, to thank our talented, committed and hardworking staff members for all your efforts over 2020 and to the Board for their continuing oversight and support in what has been a challenging yet rewarding 2020.

Trevor Ament
Chief Executive Officer



OVERVIEW

The AIDF was originally established by the *Diocesan Development Fund Ordinance of 1966*.

It is now governed by the *Anglican Investment and Development Fund Ordinance 2016* (the AIDF Ordinance).

OUR PURPOSE

The purposes of the Fund are established by section 3 of the Ordinance:

> Section 3.2
>
> The purposes of the Fund are:
>
> a) to provide a means for the Diocese, Diocesan agencies and Ministry units to finance developments that promote, support and expand the mission of the Diocese;
>
> b) to provide parishioners, Diocesan agencies and others with an opportunity to support the mission of the Diocese by investing with and lending to the Fund on appropriate terms as to interest or otherwise but which will provide funds for the developments contemplated by the Diocese, Diocesan agencies or Ministry units.
>
> c) to provide a means whereby the Diocese may access funds from financial institutions so as to provide funds for the developments contemplated by the Diocese, Diocesan agencies or Ministry units.

TRUSTEE

The Anglican Church Property Trust Diocese of Canberra and Goulburn (ACPT) is the Trustee of the Fund.

BOARD ROLES AND RESPONSIBILITIES

The AIDF is managed by a Board of Management established by section 6 of the AIDF Ordinance:

> Section 6
>
> The functions of the Board are to direct and oversee the operation of the Fund, including:
>
> a) to receive investments for any or all of the purposes of the Fund and to pay interest on such investments at such rates as shall be determined by the Board;
>
> b) to make loans to the Diocese, Diocesan agencies and to Ministry units for developments, including buildings and other purposes that support the mission of the Diocese;
>
> c) to make loans to clergy and staff of the Diocese and Diocesan agencies for the purpose of purchasing a home;
>
> d) to make loans from the Fund to clergy and staff of the Diocese, Diocesan agencies and Ministry units for the purposes of personal expenditure;
>
> e) in accordance with section 15 to borrow funds and enter into transactions as necessary and prudent for the purposes of the Fund;
>
> f) to make grants to the Diocese out of any surpluses from its operations for use by Bishop-in-Council for such purposes as Bishop-in-Council may determine; and
>
> g) to make investments of the moneys in the Fund in accordance with section 16.

GUARANTEE & INDEMNITY

The operations of the AIDF are guaranteed by the Diocese under section 22 of the AIDF Ordinance:

> Section 22
>
> 22.1 The Fund shall be guaranteed by the Diocese.

BOARD COMMITTEES

Audit Committee

The Board must appoint a Board Audit Committee as required by section 11 of the AIDF Ordinance:

> "Section 11
>
> 11.1 The Board must appoint a Board Audit Committee.
>
> 11.2 The Board Audit Committee shall consist of:
>
> a) the CEO and the Chief Financial Officer, as ex officio members of the committee but without the right to vote; and
>
> b) 3 Members appointed by the Board at least 2 of whom must be Independent Members.
>
> 11.3 The function of the Board Audit Committee is to assist the Board by providing an objective non-executive review of the effectiveness of the Fund's financial reporting and financial risk management framework.

Risk Committee

The Board must appoint a Board Risk Committee as required by section 12 of the AIDF Ordinance:

> "Section 12
>
> 12.1 The Board must appoint a Board Risk Committee.
>
> 12.2 The Board Risk Committee shall consist of:
>
> a) the CEO and the Director, Risk and Legal, as ex officio members of the committee but without the right to vote; and
>
> b) 3 Members appointed by the Board at least 2 of whom must be Independent Members.
>
> 12.3 The function of the Board Risk Committee is to assist the Board by providing an objective non-executive oversight of the implementation and operation of the Fund's risk management framework.

RESERVE

Sub-clause 20.1 of the AIDF Ordinance provides that the Board is required to maintain a Reserve within the Fund which is to be managed as follows:

" Section 20.1

a) The Reserve will be available to meet any losses incurred by the Fund and in meeting the liability of the Diocese under Part 9.

b) The Reserve will not fall below an amount as is at the time ascertained in accordance with a method determined by the Board with the approval of Bishop-in-Council.

c) In making the determination referred to in paragraph (b), the Board shall have regard to good commercial practice for the management of investment funds and the requirements of any relevant regulatory agency.

d) The Board shall meet all the obligations and requirements imposed by external lenders to the Fund.

e) In each year, the Board shall, out of the profits of its operations in the preceding year, pay into the Reserve any amount determined by the Board necessary to ensure that the Reserve remains at the amount required under paragraph (b).

f) The Board must pay as a grant to the Diocese from the surplus remaining after the payment referred to in paragraph (e), such amount as is determined by the Board to be prudent.

g) The funds in the Reserve –

   i) are funds of the Diocese and are to be invested by the Board for the purposes of paragraph (a); and

   i) shall be applied for the purposes of paragraph (a).

h) The Board shall pay to the Diocese interest on the funds in the Reserve at such rate as is determined by the Board.

i) Payments under paragraph (f) shall be deemed to be expenses incurred by the Board in operating the Fund.

MEMBERSHIP & GOVERNANCE

BOARD MEMBERS

Lorraine Lenthall Chair *(Appointed October 2011)*

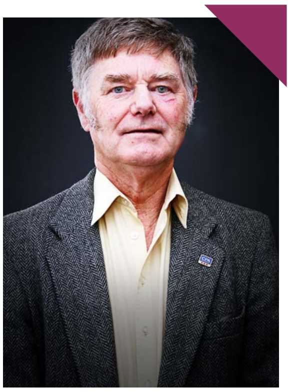
Lorraine was appointed Chair of the AIDF by Bishop-in-Council in April 2020. Lorraine has had extensive experience in financial sector regulation and regulatory policy, both in Australia and overseas. She has a Bachelor of Arts from the University of Melbourne, majoring in Economics and Political Science and a Graduate Diploma in Legal Studies from the University of Canberra. (MAICD)

Mark Glover Deputy Chair *(Appointed October 2011)*

Mark was first appointed as an AIDF Director in 2011 and then as Deputy Chair in 2016. Up to March 2011 Mark was Director and Country Treasurer responsible for the funding and liquidity risk of the combined Bank of America Merrill Lynch Australian- group of entities. Mark is a qualified geologist with BSc (Hons) in Mining Geology from Leicester University and also has a Financial Diploma from the Australian Financial Markets Association. (MAICD)

Mark Brandon-Baker Director *(Appointed June 2015 - Retired June 2021)*

Mark stepped down as AIDF Chair in April 2020 and remains a member of the board. Mark has held senior roles within the private and public sectors and within political circles. Currently a partner of strategic advisory firm Endeavour Consulting, Mark was previously Westpac's Group Head of Government Relations and Regulatory Affairs and served as a Senior Adviser to then Prime Minister John Howard. He spent 15 years with Advance Bank, culminating in his appointment as Chief Executive – ACT Region. He also served as Secretary of the Department of Business, Arts, Sport and Tourism (ACT Govt) and was President of the ACT Chamber of Commerce.



Tim McGhie Director *(Appointed April 1999)*

Tim retired in 2012 after working in the private and public sectors in the ACT for nearly 40 years, including time as an Associate Director in the Economic Studies and Strategies Unit, Corporate Finance and Recovery for PwC, and as a Senior Policy Advisor to the ACT Legislative Assembly. Tim is a member of Bishop-in-Council as Chair of the Diocesan Finance Committee. Tim is an Associate of CPA Australia; he completed his Bachelor of Economics, majoring in Macro-Economics and Accounting, at the University of Tasmania. (MAICD)

Nick Symons Director *(Appointed October 2015)*

Nick was one of Canberra's leading property lawyers with 38 years' experience in the Canberra region prior to his retirement in 2014. He was awarded Solicitor of the Year by the Real Estate Institute of the ACT in 1999, 2001, 2004 and 2005 together with the President's Award in 2003 .
Nick also specialised in commercial and business law. During his career as a lawyer, Nick was active in educational training with CIT, the Law Society of the ACT, the Legal Workshop (ANU) and the Real Estate Institute of the ACT.

Elizabeth Stamford Director *(Appointed April 2017)*

Liz is a Chartered Accountant and her current role is General Manager Australian Regions at Chartered Accountants Australia and New Zealand. Prior to this she was responsible for leading policy and advocacy work on behalf of the profession, primarily in the audit, assurance and insolvency regulatory areas. Her background is international professional services. She has lived and worked in the UK, Australia and US, where she ran operations from New York as the Director of Assurance Risk & Quality for the global PwC network. Her career has also spanned audit and corporate recovery roles, as well as standard setting, corporate governance and regulatory liaison roles. (GAICD)

Eugene Kalenjuk Director *(Appointed August 2017)*

Eugene is a partner with PwC, responsible for leading the Canberra Private Client practice. He has more than 20 years experience providing professional services to High Wealth Families, private family businesses operating in the property industry and Emerging companies. He holds a Masters degree in Taxation, Bachelor of Commerce and is a Fellow of the Institute of Chartered Accountants. Eugene also Chairs the Canberra Grammar School Foundation Board and is a Board member and Audit Chair of the Cultural Facilities Corporation (Canberra Museum and Art Gallery).

Meg Brighton Director *(Appointed April 2018)*

Meg is the Deputy Director-General, ACT Health. Meg has an extensive background in Government with a particular focus on strategic policy, organisational improvement, strategy development, ICT, budget management and stakeholder consultation. Meg has led cross-government initiatives and business improvement strategies across economic and social policy portfolios. Meg is also a member of the Anglican Church Property Trust.

GOVERNING BODY

The AIDF Ordinance provides that the Board of Management consist of the Chair, the Deputy Chair and not less than five or more than six other members appointed by Bishop-in-Council for a term of not more than three years.

The Chair and Deputy Chair are eligible for re-appointment at the expiry of their terms provided that the re-appointments would not result in a person occupying the position of Chair or Deputy Chair for more than six years. Each other member is eligible for re-appointment at the expiry of his or her term, provided that no member may serve for more than nine consecutive years. Bishop-in-Council may appoint a person to serve more than six or nine years respectively if Bishop-in-Council finds that there are exceptional circumstances which justify such an appointment.

In making appointments, Bishop-in-Council is to have regard to the skills required for the effective and prudent operation of the Fund including, but not limited to, accounting, banking, financial services, legal, financial, governance and business expertise.

At least one member of the Board must be a member of Bishop-in-Council and at least one member must be a member of the Property Trust, but no more than three members in total may be either a member of Bishop-in-Council or of a Diocesan agency. At least five members must be independent members. Bishop-in-Council may fill any casual vacancy occurring in the membership of the Board.

REPORTING

The AIDF is required to provide a report to the Property Trust and Bishop-in-Council on the operations of the Fund together with a current financial statement at least once a quarter and at such other times as Bishop-in-Council requires.

The AIDF is also required to provide a report on its activities to each ordinary Session of Synod.

Christ Church, Pambula

BOARD MEETINGS

Board meetings are held at least every second month. A total of eight meetings were held during the period 1 January 2020 to 31 December 2020. The following table details the membership of the Board and the number of meetings attended by each member during that period:

Board Member	Meetings Attended	Meetings Eligible to Attend
Ms Lorraine Lenthall (Chair from April 2020)	8	8
Mr Mark Brandon-Baker (Chair until April 2020)	6	8
Mr Mark Glover (Deputy Chair)	5	8
Mr Tim McGhie	5	8
Mr Nick Symons	8	8
Ms Liz Stamford	6	8
Mr Eugene Kalenjuk	6	8
Mrs Meg Brighton	6	8

Board Committee

Risk Committee

The Risk Committee meetings are held at least three times a year. A total of three meetings were held during the period 1 January 2020 to 31 December 2020. The following table details the membership of the Committee and the number of meetings attended by each member during that period:

Board Member	Meetings Attended	Meetings Eligible to Attend
Mr Mark Glover (Chair)	3	3
Ms Lorraine Lenthall	3	3
Mr Nick Symons	3	3

Audit Committee

The Audit Committee meetings are held at least three times a year and hold extra meetings as required. This Committee was first established in 2018. The following table details the membership of the Committee and the number of meetings attended by each member during that period:

Board Member	Meetings Attended	Meetings Eligible to Attend
Ms Liz Stamford (Chair)	3	3
Mr Mark Brandon-Baker	3	3
Mr Eugene Kalenjuk	3	3

GOVERNANCE

The AIDF is regulated by the Australian Charities and Not-for-profits Commission (ACNC). The ACNC publishes governance standards which must be met in order for a charity to be, and remain, registered with the ACNC.

The standards and how the AIDF complies with those standards are set out below:

Standard	Compliance
Standard 1: Purposes and not-for-profit nature Charities must be not-for-profit and work towards their charitable purpose. They must be able to demonstrate this and provide information about their purposes to the public.	The AIDF was set up as a not-for-profit with a charitable purpose and is run as a not-for profit working towards that charitable purpose. The AIDF is registered with the ACNC as a charity which has the purpose of advancing religion and its governing document (the AIDF Ordinance) has been lodged with the ACNC and is published on the ACNC website. The AIDF also provides information about its charitable purpose to the public via its own website.
Standard 2: Accountability to members Charities that have members must take reasonable steps to be accountable to their members and provide them with adequate opportunity to raise concerns about how the charity is governed.	While the AIDF does not have members per se, the AIDF Ordinance provides that it must report to the Property Trust and Bishop-in-Council at least quarterly and those reports must include a copy of the current financial statements. The annual audited financial statements are lodged with the ACNC and published on the ACNC website. The AIDF also reports annually to Synod. The AIDF Ordinance provides for the appointment of Board members by Bishop-in-Council.

Standard	Compliance
Standard 3: Compliance with Australian laws Charities must not commit a serious offence (such as fraud) under any Australia law or breach a law that may result in a penalty of 60 penalty units (currently $10,200) or more.	The AIDF has a robust Risk Management Framework. All policies are Board approved and reviewed on a regular basis. All compliance obligations have been identified and recorded in a compliance register. The AIDF financial statements are independently audited each year.
Standard 4: Suitability of responsible persons Charities must take reasonable steps to: • be satisfied that its responsible persons are not disqualified from managing a corporation under the Corporations Act 2001 (Cth) or disqualified from being a responsible person of a registered charity by the ACNC Commissioner, and • remove any responsible person who does not meet these requirements.	Background checks are conducted on each person before they are appointed to the Board by Bishop-in-Council. The AIDF Ordinance provides the circumstances in which a Board member's appointment is terminated, including disqualification under the Corporations Act.
Standard 5: Duties of responsible persons Charities must take reasonable steps to make sure that responsible persons are subject to, understand and carry out the duties set out in this standard.	Each Board member understands the duties imposed on directors of corporations. The attendance of Board members at Board meetings is reported annually in the report to Synod. A conflicts of interest policy and procedures have been approved by the Board.

The duties in standard 5 are to:

a) act with reasonable care and diligence;

b) act honestly in the best interests of the charity and for its purpose;

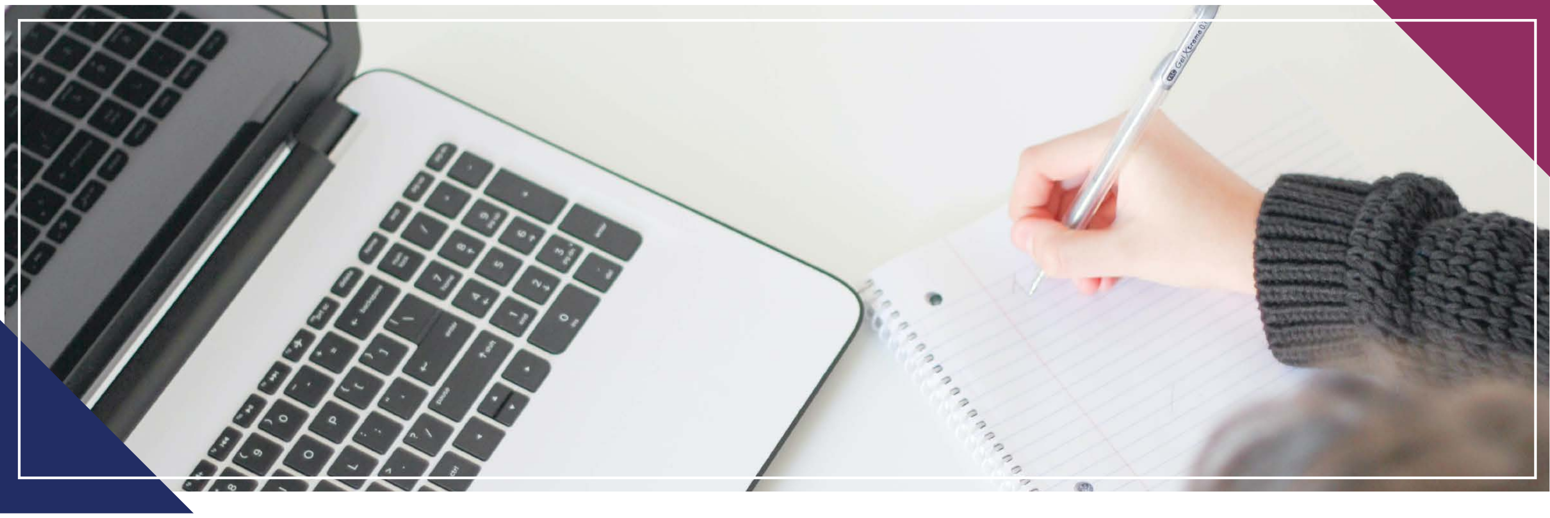
c) not misuse the position of the responsible person;

d) not misuse information obtained in performing duties;

e) disclose any actual or perceived conflict of interest;

f) ensure that the charity's financial affairs are managed responsibly; and

g) not to allow the charity to operate while insolvent.



STRATEGY & OPERATIONS

STRATEGY

The AIDF Board continues to review its strategic plan to mitigate the risks, which the AIDF might pose to the Diocese, given that the Diocese guarantees the AIDF. These strategies are reviewed annually and have continue to be refined to reflect the complexity of operations and to meet the needs of the wider Diocese and the ever changing environment particularly with the impact of COVID-19.

GOVERNANCE

Since 2016 the AIDF has focused on implementing and embedding a robust risk management framework to mitigate risks the AIDF manages on behalf of the Diocese. During 2019-20 the Board has managed a number of significant changes to the regulatory framework as a result of the Banking Royal Commission, adverse environmental conditions and the outbreak of COVID-19. It is pleasing to note the AIDF clients and associates have benefited from the AIDF's capacity and response and remained committed to the AIDF and its mission throughout this turbulent period.

The AIDF Board responded quickly to the tremendous challenges faced by the Diocese and Australia with the 2019-20 summer bushfires, the Canberra hail storm and the COVID-19 pandemic. Direct financial assistance of $200,000 was provided for Parishes, Schools and the Diocese to assist with the bushfire recovery. Major interest rate adjustment and loan repayment relief was also provided to clients to assist in the COVID-19 pandemic. The AIDF Board was able to accommodate these events while also ensuring settings for stable financial results.

The Board suspended its application for an Australian Financial Services Licence (AFSL) from ASIC due to the uncertain market conditions. The AFSL proposal remains under active review and consideration.

MANAGEMENT

The AIDF functions to support the mission of the Diocese as a Charitable Investment Fund Raiser operating within a semi-commercial context. The Board and management regularly review its focus on adopting APRA and ASIC standards as best practice, while also being practically available to work with agencies and others who may otherwise struggle with other financial institutions.

The Board reviewed the Service Level Agreement (SLA) with Anglican Diocesan Services (ADS), covering executive leadership across strategy, finance, risk and legal corporate services. The Board has acknowledged that the growth of the AIDF in all areas of its operation including exceeding $100 million in investments is a product of these arrangements. Specific services provided by the SLA include payroll, human resources, financial reporting, board secretariat as well as risk and compliance reporting. The Board has endorsed the SLA for 2019-2022.

OPERATIONS

The Board has identified additional strategic priorities which include:

- Determining renewed targets for investments, lending and borrowing
- Continuing to refine products to meet the clients requirements
- Diversifying service offerings to clients
- Strategies for the efficient utilization of spare capacity

RISK MANAGEMENT FRAMEWORK

The AIDF manages risks according to policies and procedures that emphasise the importance of compliance with regulatory standards, professionalism, maintaining high quality staff, and accountability to stakeholders.

The AIDF has a comprehensive policy schedule with identified review dates. All policies have been mapped against regulatory standards of ASIC, APRA and Standards Australia to ensure that the AIDF's policies are robust and consistent with current standards.

The AIDF's risk management framework seeks to ensure that there is an effective process in place to manage risk across the all operations. Risk management is integral to all aspects of the AIDF's activities and is the responsibility of all staff. Managers have a particular responsibility to evaluate the risk environment, to put in place appropriate controls and to monitor the effectiveness of those controls. The risk management culture emphasises appropriate behaviours, analysis and management of risk in all business processes.

Completed: The identified policy development and schedule reviews for 2020 were completed by December 2020.

GROWTH IN INVESTMENTS

A major strategy of the Board has been to reduce the reliance on the external funding facilities provided by banks (ANZ and Westpac) through increasing and diversifying the investor base of the AIDF. To achieve growth we have continued to develop the relationship with our existing clients while also developing new clients. The AIDF is actively engaging with the Company Schools of the Diocese to develop strong relationships with these important entities.

During 2020 the AIDF further developed its existing relationship with other Dioceses and their Diocesan Funds. The AIDF continues to seek to grow and diversify the Investment portfolio.

Ongoing: Investments at the end of 2020 were $90 million (37% growth since 2019).

FACILITY AGREEMENTS WITH FINANCIAL INSTITUTIONS

During 2020, the AIDF maintained our banking relationship with Australia and New Zealand Banking Group (ANZ) and Westpac Banking Corporation (WBC) providing access to the following financial facilities:

- $25 million – 3 Years - ANZ
- $5 million – 5 Years - ANZ
- $10 million – 5 Years - WBC

This provides the AIDF with certainty of funding and tenure.

AIDF FUNDED PROJECTS IN 2020

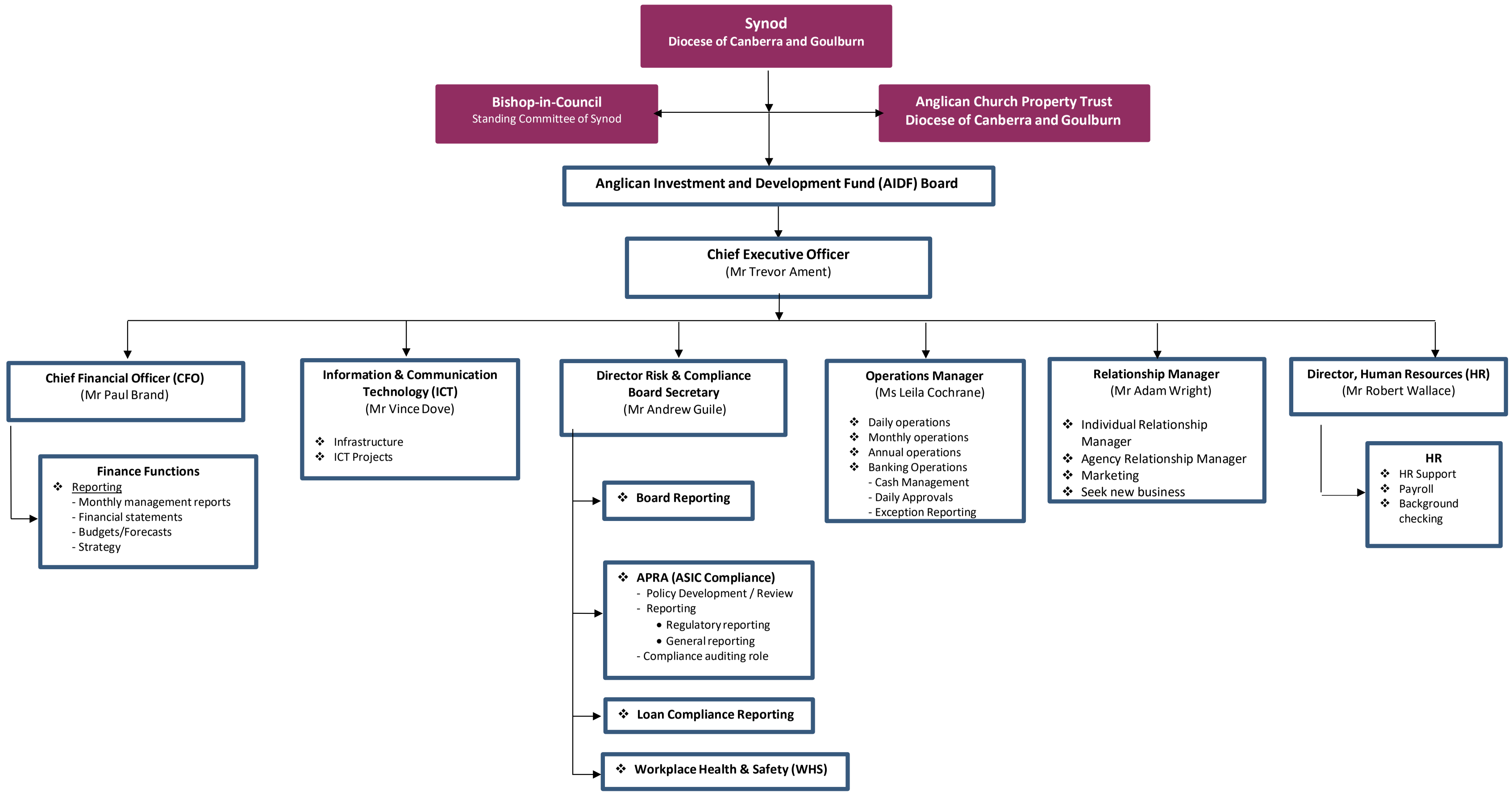
The Riverina Anglican College

Junior School Stage 1

The Anglican School Googong

Budawang HUB

ORGANISATIONAL CHART



Anglican Investment & Development Fund

RISK MANAGEMENT

RISK MANAGEMENT STRATEGY

The AIDF's approach to managing risk is consistent with the Australian/New Zealand Standard for Risk Management (AS/NZS 1S0 31000:2009) and APRA's Prudential Standard GPS 220. The Risk Management Strategy (RMS) brings together the AIDF's policies and procedures, processes and controls that comprise its risk management and compliance systems. These systems address all material risks, financial and non-financial, which are managed by the AIDF.

The executive of the AIDF has developed, implemented and maintains a sound RMS. The Risk Committee reviews the RMS at least annually and confirms there are systems in place to ensure ongoing compliance with legislative and prudential requirements.

The Board approved Risk management policy identifies the following risk categories:

- Strategic;
- People;
- Governance;
- Reputational;
- Financial (including credit, market and liquidity risks); and
- Operational (including compliance risks).

Within each of these categories, risks are evaluated before consideration of the impact of mitigating controls. The existence and effectiveness of such mitigating controls are then measured to ensure that residual risks are managed within risk tolerance.

The following table outlines AIDF's policies, procedures and scheduled reviews:

Policy	Mapped to ASIC/APRA/ other relevant standard	Board Adoption	Scheduled for Review
Compliance Policy • Compliance Register	✓	February 2020	February 2021
Risk Management Policy • Risk Management Procedures • Risk Management Framework	✓	February 2020	February 2021
Early Access to Funds Policy	✓	April 2020	April 2021
Privacy Policy • Notifiable breaches scheme procedure	✓	April 2020	April 2021
Prudential Policy • Liquidity • Funding strategy • Contingency funding plan • Assets • Liabilities • Capital/Equity Review & reporting	✓	August 2020	August 2021
Outsourcing Policy	✓	August 2020	August 2021
Delegations • Delegations procedures • Delegations schedule	✓	August 2020	August 2021
Conflicts of Interest Policy • Procedures for managing conflicts of interest	✓	October 2020	October 2021

FINANCIAL HIGHLIGHTS

KEY FINANCIAL BENEFITS

The table below presents the financial highlights for the 12 month period to 31 December 2020:

Category	31 December 2020 $	31 December 2019 $
Net interest revenue	1,700,337	2,162,674
Operating revenue	1,704,645	2,162,874
Operating expenses	1,212,923	1,258,480
Surplus	491,722	904,394
TOTAL COMPREHENSIVE INCOME	520,923	842,384
Reserves	10,039,891	9,918,967
Investor's funds	90,206,427	66,017,627
Financial liabilities	9,858,211	20,488,915
Distribution to the Trustee	400,000	350,000

FINANCIAL OVERVIEW

The AIDF is a key agency of the Anglican Diocese of Canberra and Goulburn as it provides a range of financial services, including investment products and loans to our Anglican community. It is important that the financial capacity and strength of the AIDF continues to grow and mature. In summary the financial strength of the AIDF can be defined through:

(1) the ongoing strong financial performance of the AIDF;

(2) the AIDF has established and built its Reserve (Net assets) to $10.040 million:

  i. this represents a capital adequacy ratio of 13.26%..

(3) the financial performance of the Diocesan agencies and schools continues to strengthen;

(4) the external facilities of $40 million are secured by direct mortgages on specific properties:

  i. the total value of the mortgage security is $130 million;

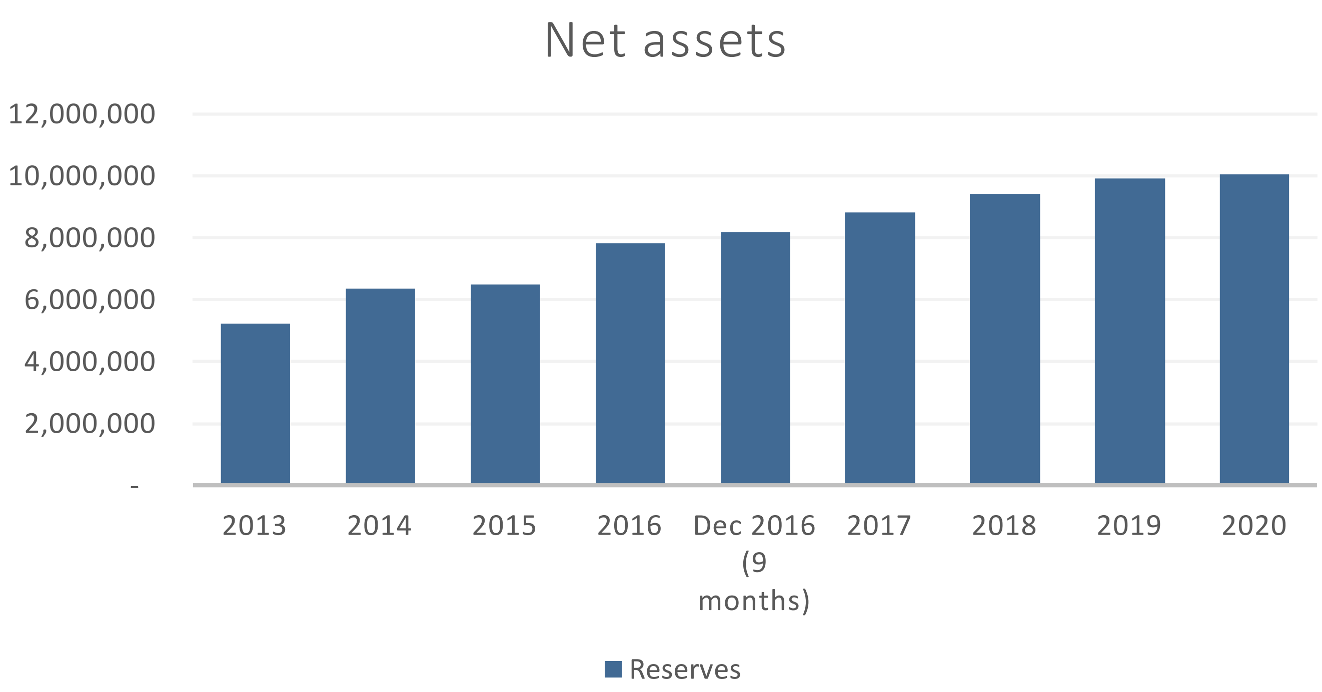
(5) the investments of the AIDF have and continue to diversify; and

(6) the AIDF's Ordinance states that the Fund shall be guaranteed by the Diocese.

For the 12 months to 31 December 2020, the AIDF achieved a comprehensive income surplus of $520,923 and its reserves increased to $10,039,891.

The AIDF provides a significant financial assistance to its clients. To assist with the bushfire response, AIDF provided an additional grant of $200,000 to support the affected Parishes, Diocesan Schools, such as, St Peter's Anglican College, Broulee and Sapphire Coast Anglican College, Bega. AIDF's COVID-19 response is outlined on page 27.

The following graph outlines the growth in reserves over the last 7 years:



INTEREST RATES

The AIDF continues to provide interest rates at attractive and competitive levels compared to those offered within the broader banking sector. In addition, the AIDF does not charge account keeping or transaction fees on our savings and investments products.

During 2020, the Board assessed its interest rates and decided to adjust them in April as part of the AIDF COVID-19 Financial Response package (detailed further in this report). With the announcements made by the Reserve Bank of Australia (RBA) the AIDF passed the reductions on in full to its clients. A further reduction to the AIDF Home Loan Rate was made in December 2020 to ensure a highly competitive market rate was offered to our clients.

The following table provides the current interest rates offered by the AIDF (as at July 2021):

Account	Interest Rate
Access Account	
$0 to $49,999	0.10%
Over $50,000 +	0.15%
Community Online Savers	
31 days' Notice	0.40% (+0.50% AIDF Donation)
Cash Management Account	0.40%
Term Investments	**Interest Rate**
3 months	0.60%
9 months	0.70%
12 months	0.75%
18 + months	1.00%
Loan	**Interest Rate**
Mortgage	2.50%
Personal	8.00%
Diocesan School	3.75%
Overdraft Facility	5.50%
Diocesan / Agency / Parish Non-Housing	3.75%
Master Asset Finance Facility (MAFF)	3.00%

AIDF COVID-19 RESPONSE

The AIDF COVID-19 Financial Response is significant and was developed to provide as much assistance as possible to all Agencies, Schools, Entities and individuals of the Diocese during this challenging time. Details are as follows:

Loan Repayments

All existing loans repaying principal and interest have the option to convert to interest only repayments from 1 April to 31 December 2020.

Interest rate changes

Loan Portfolio

Rate reductions commencing on 1 April 2020 as follows:

- Diocesan Schools, Anglican Church Property Trust, Diocesan Agencies, and Parish lending rates:
  - A reduction of **150 basis points** from 5.25% to 3.75%;
- Parish Housing lending rate:
  - A reduction of **80 basis points** from 3.40% to 2.60%;
- Home Loan lending rate:
  - A reduction of **80 basis points** from 3.40% to 2.60%; and
- Master Asset Finance Facility (MAFF) lending rate:
  - A reduction of **140 basis points** from 4.40% to 3.00%.

Savings Accounts

Rate reductions commencing 1 April 2020 as follows:

- Cash Management Account (CMA) – a reduction to 0.75%.
- Online Community Saver Accounts & Online Community Notice Accounts - a reduction to 1.00%.
- The AIDF donation of 0.50% to your Parish or identified Agency has been maintained.
- Access Accounts - unchanged.

Term Investment Accounts

Rate reductions commencing 1 April 2020.

These adjustments have had a positive impact for Parishes, Schools, Agencies and individuals within the Diocese who borrow from the AIDF.

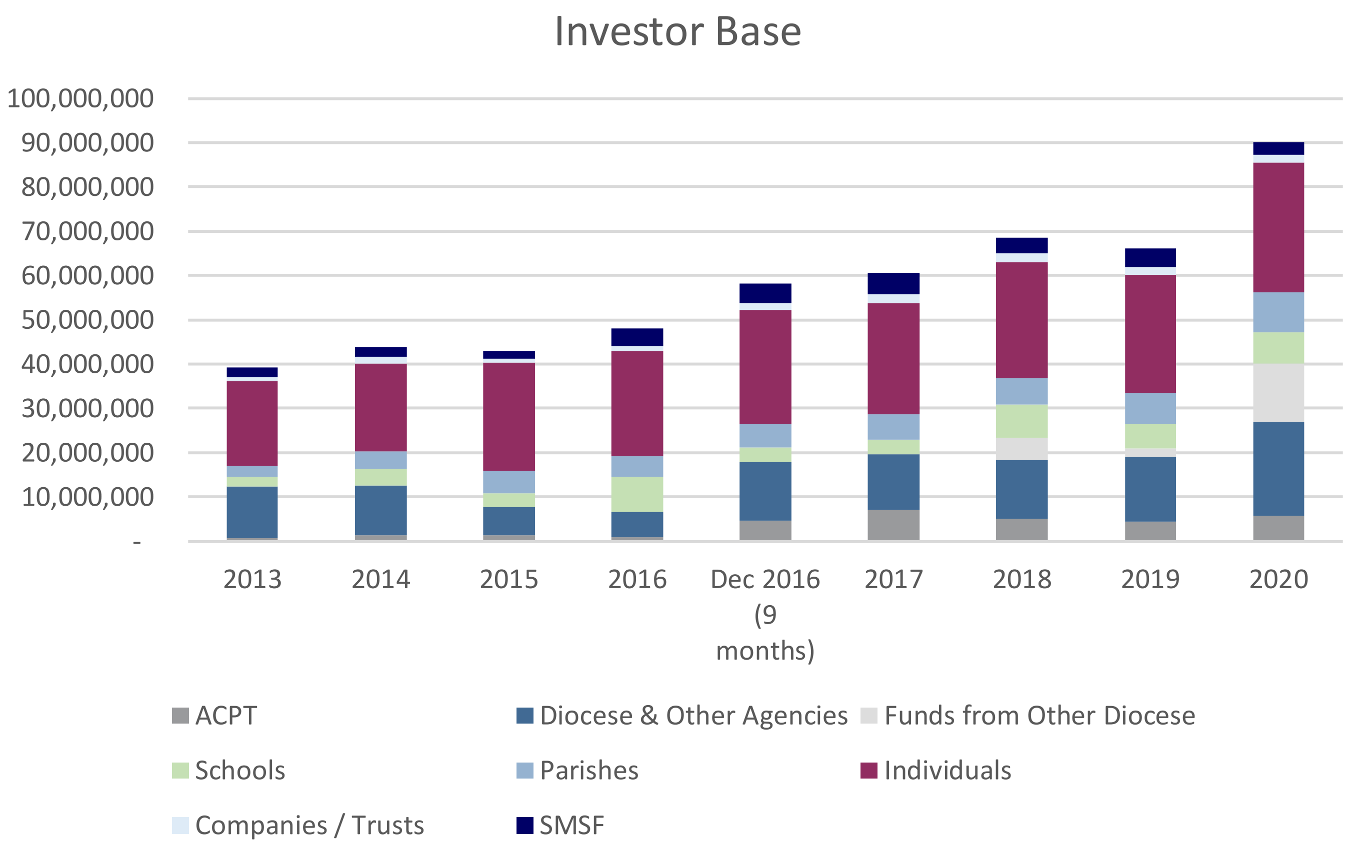
HELP STOP THE SPREAD

CORONAVIRUS (COVID-19)

INVESTOR BASE

During 2020 the AIDF continued its strategy of reducing its reliance on external debt funding by seeking to increase and diversify its investor base. This has been achieved by continuing to build strong relationships with, and a deeper understanding of, its existing associated investors and Diocesan entities, along with developing stronger relationships with Company Schools* as well as other Dioceses and their investment funds. A major attribute of an investment in the AIDF is that it is an ethical and secure investment in the ministries of the Diocese.

The following graph outlines the increase and diversification achieved in the investor funds:



*Company Schools: Canberra Grammar School, Canberra Girls Grammar School & Radford College.

CGGS Chapel of the Annunciation

FINANCIAL LIABILITIES

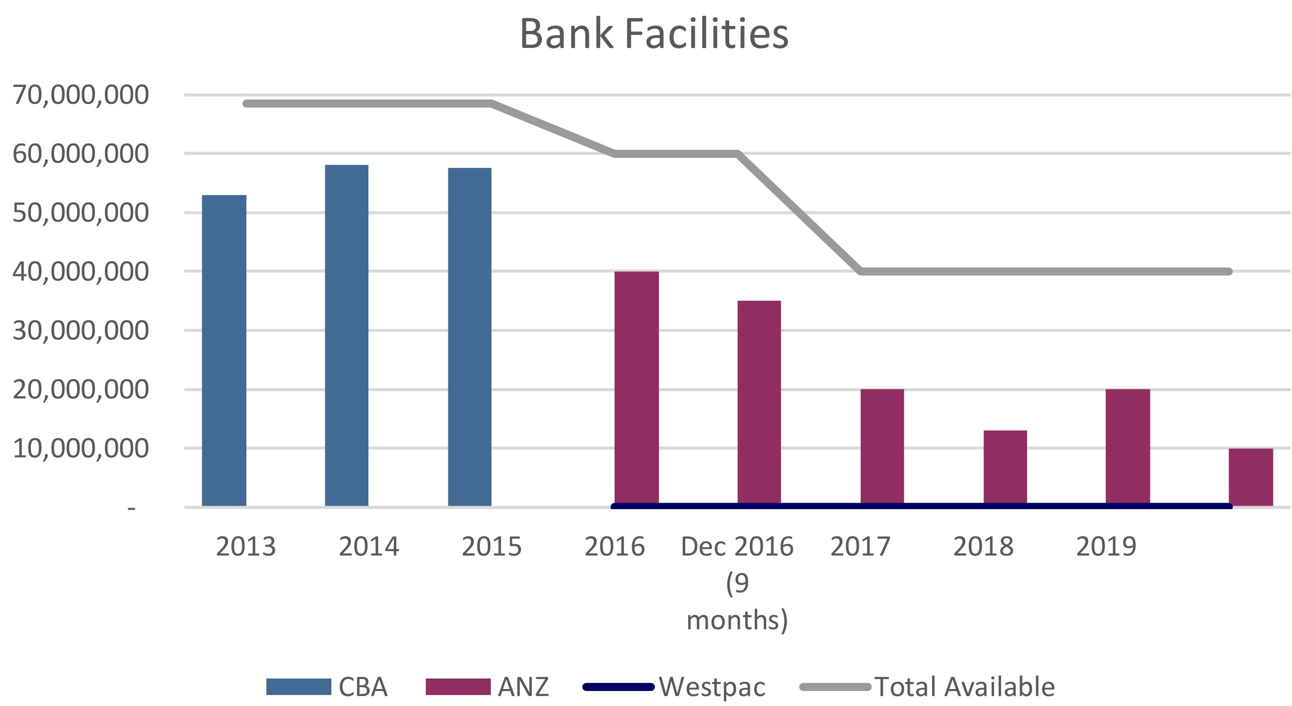
The AIDF manages multiple commercial lines of credit which are secured by mortgages.
This has been a major improvement whereby the AIDF has transitioned from a single bank facility of $68.5 million with a single maturity date, to multiple funders and facilities with varying maturity dates. This has ensured the AIDF has mitigated the significant financial risks associated with a single provider and a single maturity date.

The AIDF draws on these facilities to the extent necessary to maintain its liquidity requirements and meet its obligations.

As at 31 December 2020, the AIDF's financial facilities were:

- $30 million - Australia and New Zealand Banking Group (ANZ):
    i. $25 million – 3 Years (2021)
    ii. $5 million – 5 Years (2022)
- $10 million - Westpac Banking Corporation (WBC):
    i. $10 million – 5 years (2021).

The following table outlines the decreased drawing on external facilities:



LOAN PORTFOLIO

The loan portfolio increased to $100 million (2019: $90.2 million). The increase is due to additional School funding, a Diocesan facility for the Redress scheme, the introduction of Insurance Premium Funding and funding through the Master Asset Finance Facility (MAFF).

The following table outlines the categories and total values of the loan portfolio:

Category	31 December 2020 $	31 December 2019 $
Schools	71,693,396	66,951,007
Trustee & Other Diocesan Entities	24,189,060	20,449,824
Personal Loans (Unsecured)	15,691	24,394
Mortgage Loans	3,651,710	2,233,929
Parishes	707,664	554,821
Total Loans as at 31 December	**100,167,521**	**90,223,975**

All loan applications are approved by the Board after a comprehensive review of the application. In addition to the application process, the AIDF regularly reviews the loan portfolio and the financial performance of Agencies/Schools and individual borrowers.

The review process includes obtaining and reviewing the supporting information.

This includes:

a) review of the audited financial statements each year to assess the financial position;

b) review the board approved budget (including cash flows) and existing projections;

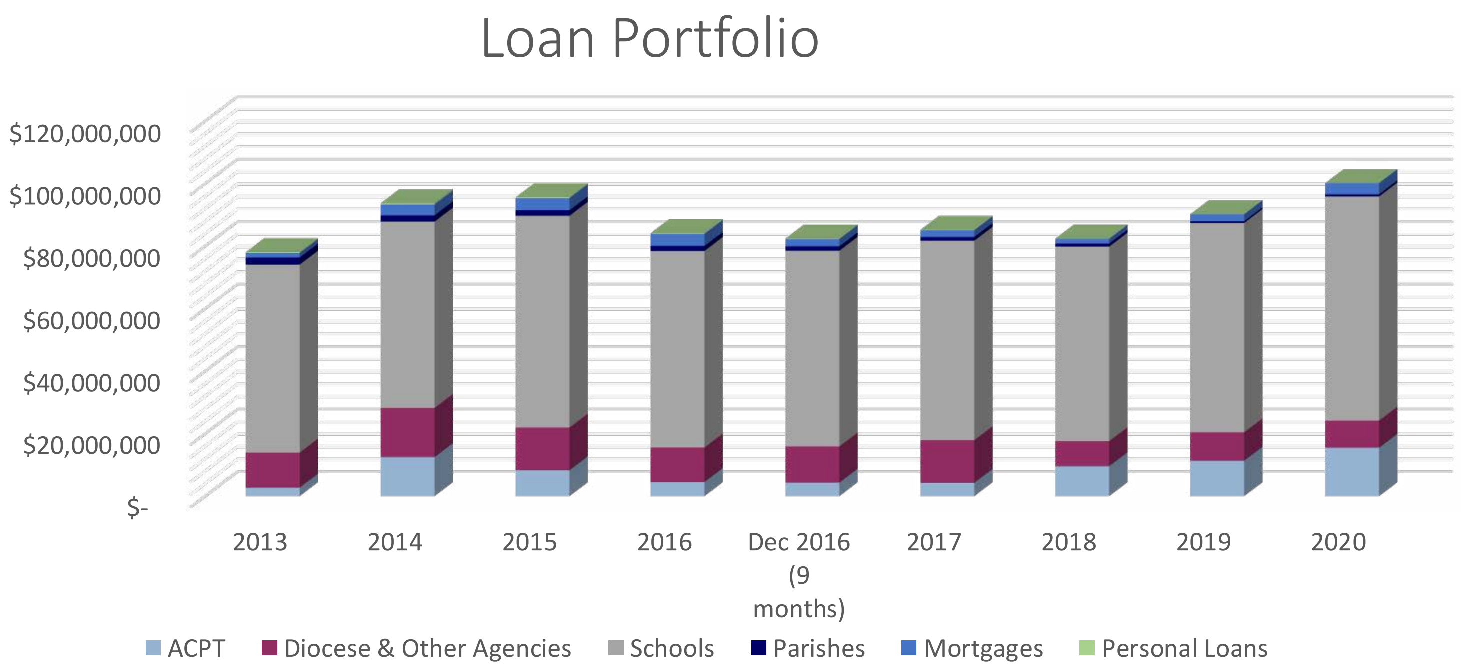
c) review any changes to government policies; and

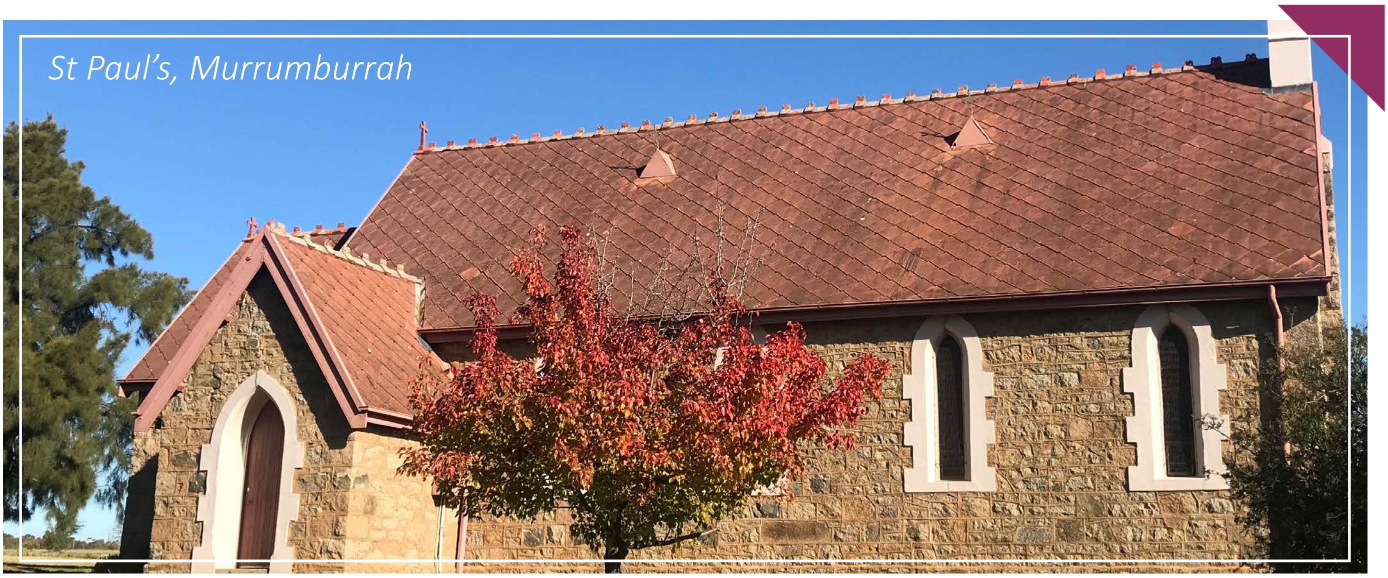
d) assessing relevant external economic indicators.

The AIDF introduced a master asset finance facility with ADS. The facility is designed to allow the ADS to assist with the acquisition of products which support the day-to-day operations of Anglican Schools and Diocesan Agencies financing, IT hardware, software and motor vehicles.

The facility has an over arching limit of $11.4 million within which the ADS may establish various individual loans to assist in the purchase of assets or products. The total balance owing against the combined individual loans at any one time cannot exceed the over arching facility limit and the maximum term of each loan is set commensurate with the life of the asset or product being purchased.

The following graph outlines the loan portfolio for the last 8 years:





St Paul's, Murrumburrah

STATUTORY COMPLIANCE

Australian Charities & Not-for-Profits Commission

The AIDF is a registered charity and complies with its obligations under the ACNC legislation.

Australian Prudential Regulation Authority and Australian Securities and Investments Commission

APRA and ASIC reviewed the exemptions from the Banking Acting 1959 and the Corporations Act 2001 respectively in relation to charitable investment funds. New exemptions were issued by each entity, both of which are effective from 1 January 2017. The following comparison table shows the conditions on which the exemptions are given:

APRA Banking Exemption No 1 of 2016	ASIC Corporations (Charitable Investment Fundraising) Instrument 2016/813
From 1 January 2017 any retail product issued to a non-affiliated retail investor must have a minimum term or call period of 31 days.	Unless the charitable investment fundraiser (CIF) obtains an Australian financial services licence, it must not offer investment products to retail non-associated clients after 31 December 2016
Funds have until 1 January 2018 to convert retail products issued to non-affiliated retail investors before 1 January 2017 to term or notice accounts.	From 1 January 2018 no CIF (whether wholesale or retail) may have investment products issued to retail non-associated clients with less than a 31 day term.
Except in exceptional circumstances which may lead to hardship, non-affiliated retail investors must not be able to redeem any funds for 31 days from the date of the investment.	The hardship provisions apply to individual investors who are retail non-associated clients.
Funds must have written procedures setting out the basis upon which the fund will determine such exceptional circumstances.	
Non-affiliated retail investors must not be offered cheque account or BPAY facilities.	
Funds must not offer EFTPOS or ATM facilities to any investors.	

Marketing material must contain, at a minimum, the following disclosure: *The Fund is not prudentially supervised by APRA. Therefore, an investor in the Fund will not receive the benefit of the financial claims scheme or the depositor protection provisions in the Banking Act 1959. Investments in the Fund are intended to be a means for investors to support the charitable purposes of the Fund.*	Offer documents and promotional material directed to retail clients must contain a prominent statement that the CIF is required by law to notify investors that: the investment is only intended to attract investors whose primary purposes is to support the charitable purpose; investors may be unable to get some or all their money back; the investment is not comparable to investments with banks, financial companies or fund managements. Investors who are retail non-associated clients must sign a statement to the effect that they understand the disclosures.
	All retail clients must be advised, inter alia, that the investment is not subject to the usual legal protections or regulated by ASIC.
The expressions "deposit" or "at call" or any derivatives may not be used in relation to retail products sold to a non-affiliated retail investor.	Retail CIFs may not use the expressions "deposit" or "at call" or any derivatives
	An identification statement must be lodged and accepted by ASIC by 28 February 2017
	Breach reporting conditions apply

The Identification Statement required by ASIC was lodged on 2 February 2017 and accepted by ASIC on 24 February 2017.

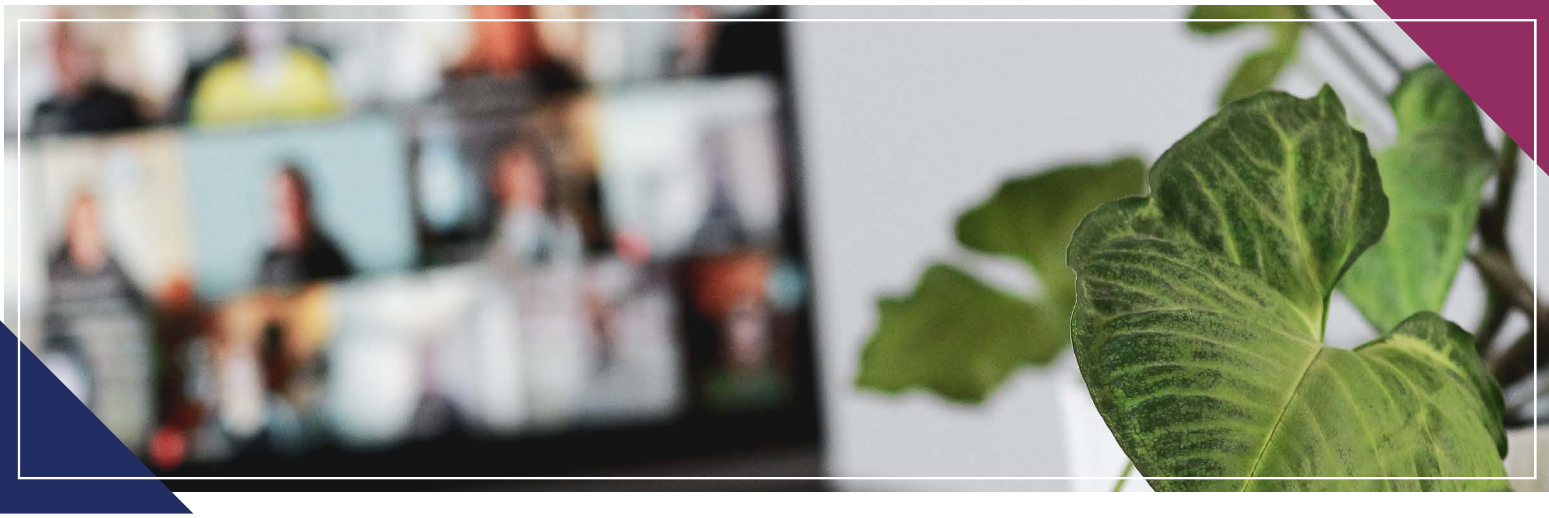
Because of the different conditions attached to the APRA and ASIC exemptions, the AIDF is complying with the condition which imposes the stricter requirement. For example, the APRA exemption allows the issue of retail products to non-affiliated retail investors provided the product has a minimum term or call period of 31 days. On the other hand, the ASIC exemption does not allow the issue of investment products to retail non-associated clients unless ASIC has agreed that the Fund can operate either with an Australian Financial Services Licence (AFSL) or with another appropriate arrangement. The AIDF is complying with the ASIC requirement and is not issuing any investment products to retail non-associated clients without obtainng an AFSL.

One of the risk mitigation strategies identified by the AIDF Board is to grow the AIDF's investor base to reduce the AIDF's reliance on debt funding. To achieve this objective, the Board endorsed a marketing strategy aimed at increasing investments from retail investors who are not necessarily associated investors, such as parishioners and the parents of children attending Anglican schools within the Diocese. This strategy cannot be pursued unless the AIDF has an AFSL.

The application has been placed on hold due to the changes in operating environment caused by the COVID-19 pandemic. The timing for reactivating the application will be assessed by the board through the coming year.

The following are the definitions used by APRA and ASIC for affiliates and associates respectively:

APRA - Affiliate	ASIC - Associate
A body constituted by or under the authority of a decision of the central governing body of a related religious organisation	A body constituted by or under the authority of a decision of the charity or which is controlled by the charity
A body in relation to which the central governing body of a related religious organisation is empowered to make ordinances or other binding rules	A person or body that constituted the charity or under whose authority the charity was constituted or that controls the charity
A body that is of the same religious denomination	A charity with a related charitable purpose
A person acting as a trustee of a trust for or for the use, benefits or purposes of a related religious organisation	A person acting as a trustee of a trust for the charity or a charity with a related charitable purpose
An employee or voluntary staff member of a body mentioned above A member of the clergy within a related religious organisation	A member of the clergy, employee or voluntary staff member who works for a body mentioned above
A person undertaking training or education for the purposes of becoming a member of the clergy within a related religious organisation	A person undertaking training or education to enable them to be a member of the clergy, employee or voluntary staff member who received receives money or money's worth from a body mentioned above



STAFFING & OFFICE ACCOMMODATION

STAFFING

Current employees of the AIDF are:

- Trevor Ament - Chief Executive Officer
- Leila Cochrane - Operations Manager
- Paul Brand - Chief Financial Officer
- Andrew Guile - Board Secretary and Director of Risk & Compliance
- Adam Wright - Relationship Manager
- Sarah Henderson - Marketing & Client Services
- Robert Wallace - Director of Human Resources
- Vince Dove - Chief Information Officer

OFFICE ACCOMMODATION

Level 4, 221 London Circuit is leased by ADS. The AIDF occupies offices at that site and the cost of the lease is apportioned between the occupants. The AIDF pays rent to ADS in proportion to the space it occupies.

The AIDF operates online and from Level 3, 221 London Circuit, Canberra, ACT and the usual hours of operation are from 9.00 am to 4.00 pm, Monday to Friday.

Contact details:

Ph: (02) 6247 3744
Email: aidf@aidf.com.au
Web: www.aidf.com.au

FINANCIAL STATEMENTS

ANGLICAN INVESTMENT AND DEVELOPMENT FUND

General Purpose
Reduced Disclosure Requirements
Financial Report
For the year ended 31 December 2020

Contents

Statement of profit or loss and other comprehensive income
For the year ended 31 December 2020

	Notes	**Year to 31 December 2020 $**	Year to 31 December 2019 $
Revenue			
Operating activities			
Interest received	4(a)	**3,839,771**	4,751,520
Interest paid	4(b)	**(2,139,434)**	(2,588,846)
Net interest revenue		**1,700,337**	2,162,674
Other revenue		**4,308**	200
Operating result		**1,704,645**	2,162,874
Amortisation of borrowing costs	4(c)	**(169,297)**	(140,540)
Operating expenses	4(c)	**(1,043,626)**	(1,117,940)
Profit for the period		**491,722**	904,394
Other comprehensive income			
Gain/(Loss) on cash flow hedge	8(b)	**29,201**	(62,010)
Total comprehensive income		**520,923**	842,384

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Statement of financial position
As at 31 December 2020

	Notes	31-Dec-20 $	31-Dec-19 $
Assets			
Cash and short-term deposits	5	**10,619,999**	7,361,418
Receivables	6	**56,987**	27,541
Loans and advances	7	**100,042,893**	90,148,974
Right of use asset	14	**161,717**	31,961
Plant, equipment & software	9	**8,875**	17,521
Total assets		**110,890,471**	97,587,415
Liabilities and equity			
Liabilities			
Trade and other payables	10	**441,776**	964,903
Investor funds	11	**90,206,427**	66,017,627
Financial liabilities	12	**9,858,211**	20,488,915
Rental lease liability	14	**199,088**	35,399
Other financial liabilities	8	**67,721**	96,874
Employee benefit liabilities	13	**77,357**	64,729
Total Liabilities		**100,850,580**	87,668,447
Equity			
General reserve		**10,107,614**	10,015,892
Hedge reserve		**(67,723)**	(96,924)
Total equity		**10,039,891**	9,918,968
Total equity and liabilities		**110,890,471**	97,587,415

The above statement of financial position should be read in conjunction with the accompanying notes.

Statement of changes in equity
As at 31 December 2020

		Retained earnings	Hedge reserve	General reserve	Total
		$	$	$	$
At 1 January 2020		**-**	**(96,924)**	**10,015,892**	**9,918,968**
Profit for the year		**491,722**	-	-	**491,722**
Distribution to the Trustee		**(400,000)**	-	-	**(400,000)**
Hedge reserve		-	**29,201**	-	**29,201**
Transfer from retained earnings to general reserve		**(91,722)**	-	**91,722**	**-**
At 31 December 2020		**-**	**(67,723)**	**10,107,614**	**10,039,891**
At 1 January 2019		-	(34,914)	9,466,003	9,431,089
Adoption of new accounting standard	Note 2 (c)	-	-	(4,505)	(4,505)
At 1 January 2019 (Restated)		-	(34,914)	9,461,498	9,426,584
Profit for the year		904,394	-	-	904,394
Distribution to the Trustee		(350,000)	-	-	(350,000)
Hedge reserve		-	(62,010)	-	(62,010)
Transfer from retained earnings to general reserve		(554,394)	-	554,394	-
At 31 December 2019		-	(96,924)	10,015,892	9,918,968

The above statement of changes in equity should be read in conjunction with the accompanying notes.

Statement of cash flows
For the year ended 31 December 2020

	Notes	**Year to 31 December 2020** $	Year to 31 December 2019 $
Operating activities			
Interest received from financial assets		**53,161**	63,844
Interest received from loans		**3,786,364**	4,714,347
Interest paid to Investors/ borrowings		**(2,139,434)**	(2,588,843)
Payments to suppliers and employees		**(1,536,391)**	(659,839)
Decrease in loans and advances		**(9,893,919)**	(4,794,094)
Net (payments) / draw of borrowings from bank facilities		**(10,800,000)**	7,800,000
Increase / (decrease) in investor funds		**24,188,800**	(2,536,906)
Net cash flows from operating activities		**3,658,581**	1,998,509
Investment activities			
Purchase of plant, equipment & software		**-**	(2,050)
Distribution to the Trustee		**(400,000)**	(350,000)
Net cash flows used in investment activities		**(400,000)**	(352,050)
Net increase in cash and cash equivalents		**3,258,581**	1,646,459
Cash and cash equivalents at the beginning of the period		**7,361,418**	5,714,959
Cash and cash equivalents at end of the period		**10,619,999**	7,361,418

The above statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the financial statements
For the financial year ended 31 December 2020

1 FUND INFORMATION

The financial report of Anglican Investment and Development Fund (the "Fund"), a not-for-profit entity, for the financial year ended 31 December 2020 was authorised for issue in accordance with a resolution of the directors on 29th April 2021.

The Fund is an unincorporated body established under the *Anglican Development Fund (Diocese of Canberra and Goulburn) Ordinance 1971* (the "Ordinance"). The Anglican Church Property Trust Diocese of Canberra and Goulburn is the trustee of the Fund (the "Trustee").

Under Section 9 of the Ordinance, the Fund is required to maintain a reserve fund which will be available towards meeting any losses incurred by the Board in its operation of the Fund and in meeting any liability of the Trustee under its guarantee of the Fund. The Diocese of Canberra and Goulburn guarantees investor funds, loans and advances held by the Fund respectively (Note 7 and 11).

The principal activities of the Fund are to receive funds from investors and to invest those funds in loans.

An investment in the Fund is designed for those people who wish to promote the activities of the Anglican community and for whom the consideration of profit is not of primary relevance in their investment decision. Investors should be aware of the information below:

(a) The Fund, which is an income tax exempt charity, is not required to have a prospectus and trust deed under the Corporations Law pursuant to an exemption granted by the Australian Securities and Investment Commission (ASIC). The Fund is required to lodge annual audited financial statements with ASIC but these have not been reviewed or approved by ASIC based on this requirement.

(b) APRA has granted an exemption from the *Banking Act 1959* to religious charitable development funds (RCDF) and the Fund has the benefit of that exemption.

The Fund is compliant with all requirements under the above ASIC and APRA banking exemptions outlined in 1(a) and 1(b).

The principal place of business of the Fund is Level 4, 221 London Circuit Civic, ACT 2601.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial report is a general purpose financial report, which has been prepared in accordance with the requirements of the Australian Accounting Standards – Reduced Disclosure Requirements and other authoritative pronouncements of the Australian Accounting Standards Board, the Fund's Ordinance and the *Australian Charities and Not-for-Profits Commission Act 2012*. The Fund is a not-for-profit, private sector entity which is not publicly accountable.

The financial report has also been prepared on an accruals basis of accounting and the historical cost basis, except for financial assets measured at fair value through either profit or loss or other comprehensive income (OCI). The statement of financial position is presented on a liquidity basis. Assets and liabilities are presented in decreasing order of liquidity and are not distinguished between current and non-current.

The financial report is presented in Australian dollars ($).

(b) Going Concern

This report has been prepared on the going concern basis, which contemplates the continuity of normal business activity and the realisation of assets and settlement of liabilities in the normal course of business.

The Directors are of the opinion that the use of the going concern basis of accounting is appropriate as:

(a) The financial position as at reporting date and cash flow forecasts for the next twelve months show that the Fund will be able to meet its debts as and when they fall due and payable;

(b) The Fund is guaranteed by the Diocese of Canberra and Goulburn, who have agreed to provide continuing financial support to AIDF where required from the issuance date of these financial statements;

(c) The Fund has three financing facilities in place, two of which are held with ANZ and one with Westpac, with $30m undrawn available at reporting date to fund operating activities as required (refer to Note 12 for further details). The two facilities held with ANZ provide for a total facility available of $30m, with $10m drawn at reporting date with terms ending in 2021 and the AIDF is confident they will be renewed promptly with suitable terms and conditions that ensure no interruption to operations will occur. Further the Westpac facility of $10m undrawn at balance date expired on 31 March 2021 but Westpac has indicated their intention in writing to extend this facility agreement for another 2 years, and the AIDF is confident a deed of variation or equivalent will be mutually executed to ensure no interruption to operations will occur; and

(d) The current regulatory environment is expected to remain in place for the foreseeable future whereby the Fund operates under the *Banking exemption No. 1 of 2017* issued by the Australian Prudential Regulation Authority.

(c) Changes in accounting policy, accounting standards and interpretations

The accounting policies adopted are consistent with those of the previous financial period, there have been no changes to the accounting policies during the year.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Receivables

Receivables may include amounts for interest and goods and services tax (GST) recoverable from the Australian Taxation Office (ATO).

Interest is accrued at the end of each reporting period from the time of last payment in accordance with the policy set out in note 2(m). Amounts are generally received within 30 days of being recorded as receivables.

The AIDF applies the simplified approach to providing for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision for all trade receivables. The expected credit loss on trade receivables at report date is nil (2019: Nil) given the nature of the receivables which is described above.

(e) Income tax

The Fund is a tax exempt body under S50-5 of the *Income Tax Assessment Act 1997.*

(f) Plant, equipment & software

Plant, equipment and software is stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the plant, equipment or software. All other repair and maintenance costs are recognised in profit or loss as incurred.

The depreciable amount of all fixed assets is depreciated on a straight-line basis over their useful lives commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of assets are as follows:

Office furniture and equipment	10% to 33.33%
Leasehold improvement	14.29%
Software	14.29% to 40%

An item of plant, equipment or software and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss and other comprehensive income when the asset is derecognised.

The residual values, useful lives and methods of depreciation of plant, equipment and software are reviewed at each reporting date and adjusted prospectively, if appropriate.

(g) Leases

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Leases (continued)

AIDF as a lessee

AIDF applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. AIDF recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

(i) Right-of-use assets

AIDF recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received.

The 221 London Circuit Office rental right-of-use asset is depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, which is 6 years.

No ownership of the leased asset transfers to AIDF at the end of the lease term.

(ii) Rental lease liabilities

At the commencement date of the lease, AIDF recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including insubstance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by AIDF and payments of penalties for terminating the lease, if the lease term reflects AIDF exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, AIDF uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

AIDF's rental lease liabilities are included in rental lease liabilities (see Note 14).

(iii) Short-term leases and leases of low-value assets

AIDF applies the short-term lease recognition exemption to its short-term leases of plant and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(i) Financial assets

Initial recognition and measurement

The Fund's financial assets classified as amortised cost include receivables, term investments and loans and advances.

Financial assets are classified, at initial recognition as either amortised cost or fair value on the basis of both:

(a) the entity's business model for managing the financial assets; and

(b) the contractual cash flow characteristics of the financial asset.

The Fund's financial assets classified as at fair value through other comprehensive income (OCI) include investment in derivatives that are deemed effective for hedging accounting purposes.

The Fund may revise the financial asset classification when, and only when, the Fund changes its business model for managing financial assets.

A financial asset is recognised initially at its fair value or, in the case of a financial asset not at fair value, as transaction costs that are directly attributable to the acquisition of the financial asset.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Fund's statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or

- The Fund has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either

(a) the Fund has transferred substantially all the risks and rewards of the asset, or

(b) the Fund has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments (continued)

When the Fund has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Fund continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Fund also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Fund has retained.

Impairment
Further disclosures relating to impairment of assets are provided in Note 3 - Allowance for expected credit loss.

The AIDF recognises an allowance for expected credit losses (ECLs) for all loans and advances by applying a probability of default (PD). At the end of each reporting period, an assessment is made whether there is objective evidence to indicate a change in the PD. Subsequent changes in the allowance for the ECLs are recognised in the statement of profit or loss and other comprehensive income.

(ii) Financial liabilities

Initial recognition and measurement
Financial liabilities are measured initially at fair value minus, in the case of financial liability not at fair value through profit or loss, transaction costs that are directly attributable to the issue of the financial liability.

The Fund's financial liabilities include trade payables, investor funds and Bank Bill Facility.

Financial liabilities are measured subsequently at amortised cost using the effective interest method, except for:

(a) financial liabilities at fair value through profit or loss. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value;

(b) financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies.

Derecognition
A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement or profit or loss.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments (continued)

(iii) Derivative financial instruments and hedge accounting

Initial recognition and subsequent measurement
The Fund uses derivative financial instruments, namely an interest rate swap and an interest rate cap, to hedge its interest rate risks. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

Any gains or losses arising from changes in the fair value of derivatives are taken directly to profit or loss, except for the effective portion of cash flow hedges, which is recognised in OCI and later reclassified to profit or loss when the hedge item affects profit or loss.

For the purpose of hedge accounting, hedges are classified as:

- Fair value hedges when hedging the exposure to changes in the fair value of a recognised asset or liability or an unrecognised firm commitment;

- Cash flow hedges when hedging the exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognised firm commitment.

At the inception of a hedge relationship, the Fund formally designates and documents the hedge relationship to which it wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the Fund will assess the effectiveness of changes in the hedging instrument's fair value in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges that meet the strict criteria for hedge accounting are accounted for as described below:

Cash flow hedges
The Fund uses an interest rate swap as a hedge against its exposure to interest rate risk in forecast transactions. The ineffective portion relating to interest rate swaps is recognised in finance costs (hedging instruments) as part of operating expenses.

Amounts recognised as OCI are transferred to profit or loss when the hedged transaction affects profit or loss, such as when the hedged financial income or financial expense is recognised or when a forecast sale occurs. When the hedged item is the cost of a non-financial asset or non-financial liability, the amounts recognised as OCI are transferred to the initial carrying amount of the non-financial asset or liability.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Financial instruments (continued)

If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover (as part of the hedging strategy), or if its designation as a hedge is revoked, or when the hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss previously recognised in OCI is transferred to profit or loss.

(i) Impairment of non-financial assets

The Fund assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Fund estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or Fund's of assets. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

Impairment losses are recognised in the statement of profit or loss and other comprehensive income as an expense.

(j) Trade and other payables

Trade payables are carried at amortised cost and due to their short-term nature they are not discounted. They represent liabilities for goods and services provided to the Fund prior to the end of the financial period that are unpaid and arise when the Fund becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

(k) Provisions and employee benefit liabilities

General

Provisions are recognised when the Fund has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Fund expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit or loss and other comprehensive income net of any reimbursement.

Wages and salaries

Liabilities for wages and salaries, including non-monetary benefits, which are expected to be settled within 12 months of the reporting date are recognised in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Provisions and employee benefit liabilities (continued)

Long service leave and annual leave
The Fund does not expect its long service leave or annual leave benefits to be settled wholly within 12 months of each reporting date. The Fund recognises a liability for long service leave and annual leave measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows.

(l) Cash and short term investments

Cash and short-term deposits comprise cash at banks and on hand and short-term deposits with a maturity of three months or less, which are subject to an insignificant risk of changes in value.

(m) Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Fund and the revenue can be reliably measured, regardless of when the payment is received. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty. The specific recognition criteria described below must also be met before revenue is recognised.

Interest revenue
Interest income is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocation the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

(n) Loans and advances

Interest on loan accounts is accrued on a daily basis and charged to accounts at the end of each month. Interest rates are generally variable in nature and set regularly by the Fund Board. In general school interest rates are fixed for 6 month periods. Loans to parishes, schools and other Diocesan entities are guaranteed by the Diocese of Canberra & Goulburn.

(o) Investor funds

Interest on investor funds is accrued on a daily basis and for call accounts is credited to accounts on 31 March and 30 September. Interest on term investments are paid in terms of arrangements with customers. Unpaid interest on term investments which has accrued in the financial period has been treated as an interest cost for the period and the ongoing accrued liability recognised in the statement of financial position. Investor funds are guaranteed by the Diocese of Canberra & Goulburn.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except when the GST incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the expense item or as part of the cost of acquisition of the asset, as applicable.

The net amount of GST recoverable from the taxation authority is included as part of receivables in the statement of financial position. Commitments and contingencies, if any, are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

(q) Reserves

General reserve

The general reserve records amounts set aside from retained earnings. All retained earnings at 31 December are transferred to the general reserve.

Hedge reserve

The hedge reserve records movements in the fair value of derivatives. Amounts in the reserve are reclassified to the statement of profit or loss and other comprehensive income during the periods that the hedged forecast cash flows affect profit or loss.

3 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

In the application of the Fund's accounting policies, management is required to make judgments, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments. Actual results may differ from these estimates.

Estimates and assumptions

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Allowance for expected credit loss

The AIDF has recognised an allowance for expected credit losses (ECL) in relation to its loans and advances (Note 7) in accordance with the requirements of *AASB 9 Financial Instruments* .

The model adopted includes an annual review of the supporting information that is relevant and available to it to assess the financial ability of each entity or individual to service its debt. This includes quantitative and qualitative information including appropriate budgets and projections into the future. Based on this analysis a probability of default (PD) was determined. Management has applied PD percentages to the total loan balances at report date to calculate an ECL commensurate with this low PD assessment.

At report date there has been no indication of a change in credit risk and the PD has not changed.

The directors do not believe that there were any other key estimates or key judgments used in the development of the financial statements that give rise to a significant risk of material adjustment in the future.

Notes to the financial statements
For the financial year ended 31 December 2020

4 REVENUE AND EXPENSES

	Notes	31-Dec-20 $	31-Dec-19 $
(a) Interest received			
Interest income - term deposits		**23,960**	63,844
Interest income - loans and advances		**3,815,811**	4,687,676
		3,839,771	4,751,520
(b) Interest paid			
Interest paid to investors		**1,364,798**	1,791,498
Interest paid to the Trustee on reserves		**251,083**	188,767
Interest paid on borrowings		**523,553**	608,581
		2,139,434	2,588,846
(c) Operating expenses			
Administrative expenses		**7,338**	7,004
Advertising expense		**-**	1,306
Agency fees		**448,050**	435,000
Audit and accounting		**24,000**	24,000
Bank charges		**24,363**	25,474
Cleaning expense		**1,837**	2,208
Banking and office systems cost		**113,917**	110,100
Depreciation of plant and equipment		**8,647**	15,859
Electricity expense		**1,762**	2,527
Amortisation		**169,297**	140,540
Fringe benefit tax		**4,732**	3,526
Insurance expense		**18,417**	11,350
Motor vehicle expense		**20,755**	21,450
Office expense		**6,099**	2,762
Postage expense		**2,807**	2,160
Printing and stationery expense		**8,233**	9,413
Provision for credit loss		**49,626**	30,652
Professional service fees		**1,400**	2,789
Depreciation of right of use asset/ (Office rental)	14	**32,344**	31,962
Superannuation		**28,827**	28,371
Telephone expense		**3,140**	3,549
Travel expense		**-**	1,143
Wages		**224,656**	331,230
Leave entitlements		**12,628**	9,102
Interest rate cap movement	8(a)	**48**	5,003
		1,212,923	1,258,480

5 CASH AND SHORT TERM DEPOSITS

		31-Dec-20	31-Dec-19
Cash on hand		**8,497**	5,828
Cash at bank		**10,611,502**	7,355,590
		10,619,999	7,361,418

Notes to the financial statements
For the financial year ended 31 December 2020

6 RECEIVABLES

	31-Dec-20	*31-Dec-19*
	$	*$*
Debtors	**54,704**	25,175
GST receivable	**2,283**	2,366
	56,987	27,541

There are no amounts within receivables that are impaired or past due. It is expected that funds will be received when due.

7 LOANS AND ADVANCES

At amortised cost:		
Loans to schools	**71,693,396**	66,951,008
Loans to the Trustee and other Diocesan entities	**24,189,060**	20,449,824
Personal loans (unsecured)	**15,691**	24,394
Mortgage loans	**3,561,710**	2,233,929
Advances to parishes	**707,664**	564,821
	100,167,521	90,223,976
Less: Allowance for expected credit losses	**124,628**	75,002
	100,042,893	90,148,974

At the reporting date no loans were considered impaired. An allowance for expected credit losses has been recorded in accordance with AASB 9 *Financial Instruments: recognition and measurement* (Note 3). Loans to parishes, schools and other diocesan entities are guaranteed by the Trustee. A quarterly report on the position of these loans is provided to the Trustee and Bishop-in-Council.

Loans approved but not advanced as at 31 December:	**34,572,430**	22,900,727

8 OTHER FINANCIAL ASSETS AND LIABILITIES

a) Derivatives not designated as hedging instruments

The Fund has a interest rate cap which was derecognised as a hedging instrument in 2015/2016. Movements in the fair value of the cap are recognised directly to the Statement of Profit or Loss and other comprehensive income.

The interest rate cap commenced on the 07/03/2016 and ends on the 07/03/2023, with a fixed strike rate of 7% and a notional value of $65,000,000. At report date management does not anticipate the strike rate being reached within the time frame of the cap.

Interest rate cap at fair value through profit or loss	**2**	50
Interest rate cap movement	**(48)**	(5,003)

Notes to the financial statements
For the financial year ended 31 December 2020

8 OTHER FINANCIAL ASSETS AND LIABILITIES (continued)

b) Derivatives designated as hedging instruments

The interest rate swap is used to hedge a portion of cash flow risk associated with potential future increases in the interest rates incurred by bank facility draws (Note 12). The continuing requirement for bank facility draw downs is highly probable. The cash flow hedge was assessed as effective, and as at 31 December 2020, a net unrealised loss of $67,723 was included in OCI in respect of this contract.

The swap commenced on 20/07/2016 and ends on 20/07/2021. The AIDF pays a fixed rate of 2.28% and receives a floating BBSY 3 month rate, which at report date was 0.13%. The notional value of the swap is $4,125,000.

	31-Dec-20	*31-Dec-19*
	$	*$*
Interest rate swap at fair value through OCI	**(67,723)**	(96,924)
Movement in interest rate swap	**29,201**	(62,010)

9 PLANT, EQUIPMENT & SOFTWARE

Office furniture and equipment		
At cost	**19,783**	19,783
Accumulated depreciation	**(12,114)**	(11,626)
Net carrying amount	**7,669**	8,157
Leasehold improvement		
At cost	**81,440**	81,440
Accumulated amortisation	**(81,440)**	(81,440)
Net carrying amount	**-**	-
Software		
At cost	**220,338**	222,388
Accumulated depreciation	**(219,132)**	(213,024)
Net carrying amount	**1,206**	9,364
Total plant, equipment & software		
At cost	**321,561**	323,611
Accumulated depreciation and amortisation	**(312,686)**	(306,090)
Net carrying amount	**8,875**	17,521

Reconciliation of carrying amounts at the beginning and end of the year

	Office furniture and equipment	**Leasehold improve-ments**	**Software**	**Total**
Balance at 1 January	8,157	-	9,364	17,521
Addition - at cost	-	-	-	-
Depreciation expense	(488)	-	(8,158)	(8,646)
Carrying amount at 31 December	**7,669**	-	**1,206**	**8,875**

Notes to the financial statements
For the financial year ended 31 December 2020

10 TRADE AND OTHER PAYABLES

	31-Dec-20	31-Dec-19
	$	$
Trade payables	**82,659**	555,757
Accrued interest	**359,117**	409,146
	441,776	964,903

11 INVESTOR FUNDS

Call and notice accounts	**12,061,901**	7,337,179
Cheque accounts	**1,517,442**	1,098,341
Term investments	**44,537,225**	33,529,569
Cash management accounts	**32,089,859**	24,052,538
	90,206,427	66,017,627

12 FINANCIAL LIABILITIES

Bank Bill Facilities	**10,000,000**	20,800,000
Capitalised transaction costs	**(141,789)**	(311,085)
	9,858,211	20,488,915
Balance at 1 January	**20,488,915**	12,572,289
Principal drawn/ (re-paid)	**(10,800,000)**	7,800,000
Movement in capitalised transaction costs	**169,296**	116,626
Balance at 31 December	**9,858,211**	20,488,915

The Fund had at the end of the period three cash advance bank facilities with a total limit of $40m as follows:

	Bank	Term	Limit	Drawn	Undrawn
Facility 1	ANZ	3 years maturing 7/12/21	$25m	$10m	$15m
Facility 2	ANZ	5 years maturing 31/7/22	$5m	-	$5m
Facility 3	Westpac	5 years maturing 30/03/21	$10m	-	$10m
Total Facilities			**$40m**	**$10m**	**$30m**

The facilities are secured by mortgages over property of the Anglican Diocese of Canberra and Goulburn.

Principal is not required to be paid until maturity and all loans are at a variable interest rate.

The Fund uses an interest rate swap as a hedge against its exposure to interest rate risk in the above bank facilities. The ineffective portion relating to interest rate swaps is recognised in finance costs (hedging instruments) as part of operating expenses (NOTE 2(h)(iii)).

13 EMPLOYEE BENEFIT LIABILITIES

	31-Dec-20	31-Dec-19
	$	$
Long service leave	**51,699**	48,685
Short-term employee benefits	**25,658**	16,044
	77,357	64,729

Notes to the financial statements
For the financial year ended 31 December 2020

14 LEASES

AIDF as a lessee

AIDF has entered into an operating lease rental of office space with an unrelated entity.

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the period:

	2020	2019
Office rental	**$**	$
As at 1 January	**31,961**	63,923
Additions	**162,100**	0
Depreciation expense	**(32,344)**	(31,962)
As at 31 December	**161,717**	31,961

	31-Dec-20	*31-Dec-19*
	$	$
a) Current right of use	**32,344**	31,961
b) Non-current right of use	**129,373**	-
Total right of use asset	**161,717**	31,961

The operating lease rental has a term of 6 years. Operating lease rental expense recognised by AIDF during the year is $32,344 (2019:$31,961). The rental agreement is due to expire in December 2025.

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

	2020	2019
	$	$
As at 1 January	**35,399**	68,428
Additions	**194,758**	-
Accretion of interest	**8,631**	2,176
Payments	**(39,700)**	(35,205)
As at 31 December	**199,088**	35,399

	31-Dec-20	*31-Dec-19*
	$	$
a) Current liability	**41,510**	35,399
b) Non-current liability	**157,578**	
Total rental lease liability	**199,088**	35,399

Notes to the financial statements
For the financial year ended 31 December 2020

15 RELATED PARTY DISCLOSURES

(a) The Trustee

The Anglican Church Property Trust Diocese of Canberra and Goulburn is the Trustee of the Fund.

Under Section 9 of the Ordinance, the Fund is required to maintain a reserve fund which will be available towards meeting any losses incurred by the Board in its operation of the Fund and in meeting any liability of the Trustee under its guarantee of the Fund. The Diocese of Canberra and Goulburn guarantees the investors' funds and loan and advances held by the Fund (Note 7 and 11).

The value of investments held on behalf of the Trustee and the value of the loans to the Trustee as at reporting date are as follows:

	31-Dec-20	*31-Dec-19*
	$	*$*
Investments	**5,671,240**	4,373,809
Loans to the Trustee	**15,433,096**	11,329,362

Investments lodged in the Fund by the Trustee and loans to the Trustee are transacted on normal commercial terms.

(b) Employees

At 31 December 2020 there were three (31 December 2019: four) employees of the Fund. Any employee's accounts with the Fund are conducted on normal commercial terms.

(c) Directors

According to Section 5 of the Ordinance, the Trustee must be represented by at least one director on the Fund's Board. One director must also be a member of Bishop-in-Council. During the reporting period, Meg Brighton represented the Trustee and Tim McGhie represented Bishop-In-Council.

The Directors of the Fund during the reporting period were:

Mark Brandon Baker	Retired Financial Industry Professional
Nicholas Symons	Retired Solicitor
Timothy Randall McGhie	Economist
Lorraine Jeanette Lenthall	Retired Financial Industry Professional
Mark Glover	Retired Financial Industry Professional
Elizabeth Stamford	Chartered Accountant
Eugene Kalenjuk	Chartered Accountant
Meg Brighton	Current Government Senior Executive

During 2020 and 2019, there were no directors' loans outstanding at the reporting date and no directors' loans made, guaranteed or secured during the financial periods.

The Directors receive no remuneration and any accounts with the Fund are conducted on normal commercial terms.

Notes to the financial statements
For the financial year ended 31 December 2020

15 RELATED PARTY DISCLOSURES (continued)

(d) Key Management Personnel

In relation to AASB124 - Related Party Disclosures, the Board has determined that key management personnel are the Directors and the positions of the Chief Executive Officer, Chief Finance Officer, and the Director of Risk and Compliance. These positions are provided to the Fund under a Service Level Agreement with Anglican Diocesan Services and so are not paid directly by the Fund. Compensation of key management personnel of the Fund as at 31 December 2020 is therefore $nil (31 December 2019: $nil)

16 CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Commitments
There are no commitments as at the reporting date which would have a material effect on the Fund's financial statements as at 31 December 2020 (31 December 2019: $nil).

Contingencies
There are no contingent assets or contingent liabilities as at the reporting date which would have a material effect on the Fund's financial statements as at 31 December 2020 (31 December 2019: $nil).

17 EVENTS AFTER THE REPORTING DATE

The financial statements have been prepared based upon conditions existing at 31 December 2020 and considering those events occurring subsequent to that date, that provide evidence of conditions that existed at the end of the reporting period.

The Westpac facility of $10m undrawn at balance date expired on 31 March 2021. Westpac has indicated their intention in writing to extend this facility agreement for another 2 years, and the AIDF is confident a deed of variation or equivalent will be mutually executed to ensure no interruption to operations will occur.

No matters or circumstances have arisen since the end of the financial year that have significantly affected or may significantly affect the operations of the AIDF or results of those operations in subsequent financial years.

Directors' declaration

In accordance with a resolution of the directors of the Anglican Investment and Development Fund, we state that:

In the opinion of the directors:

(a) The financial statements and notes of the Anglican Investment and Development Fund for the financial year ended 31 December 2020:

(i) give a true and fair view of the Fund's financial position as at 31 December 2020 and its performance for the year ended on that date;

(ii) comply with Australian Accounting Standards – Reduced Disclosure Requirements and the Fund's Ordinance and satisfy the requirements of the *Australian Charities and Not-for-Profit Commission Act 2012* ; and;

(b) There are reasonable grounds to believe that the Fund will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the directors dated 29 April 2021.

On behalf of the Board

Lorraine Jeanette Lenthall
Chair, Board of Management
29 April 2021

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working world

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Independent Auditor's Report to the Members of Anglican Investment and Development Fund

Opinion

We have audited the financial report of Anglican Investment and Development Fund, which comprises the statement of financial position as at 31 December 2020, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of Anglican Investment and Development Fund is in accordance with the *Australian Charities and Not-for-Profits Commission Act 2012*, including:

a) giving a true and fair view of the Anglican Investment and Development Fund's financial position as at 31 December 2020 and of its financial performance for the year ended on that date; and

b) complying with Australian Accounting Standards – Reduced Disclosure Requirements, the *Anglican Development Fund (Diocese of Canberra and Goulburn) Ordinance 1971* and the *Australian Charities and Not-for-Profits Commission Regulation 2013*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of Anglican Investment and Development Fund in accordance with the auditor independence requirements of the *Australian Charities and Not-for-Profits Commission Act 2012* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Directors for the Financial Report

The directors of Anglican Investment and Development Fund are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, the *Anglican Development Fund (Diocese of Canberra and Goulburn) Ordinance 1971* and the *Australian Charities and Not-for-Profits Commission Act 2012* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing Anglican Investment and Development Fund's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate Anglican Investment and Development Fund or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Anglican Investment and Development Fund' internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Anglican Investment and Development Fund Board.

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Anglican Investment and Development Fund' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Anglican Investment and Development Fund to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young

Ernst & Young

Ben Tansley

Ben Tansley
Partner
Canberra
10 May 2021

AIDF

Anglican Investment & Development Fund

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